



July 29, 2025

To all parties concerned

Name of Listed Company	THE NIPPON ROAD CO., LTD.
Representative	Toshiyuki Ishii, Representative Director and President
Securities Code:	1884
Contact:	Prime Market, Tokyo Stock Exchange Koji Osada, Executive Officer and General Manager of the General Affairs Department
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Notice Regarding Cancellation of Treasury Stock

We hereby announce as follows that at the Board of Directors meeting held today, The Nippon Road Co., Ltd. (the “**Company**”) has resolved to cancel the treasury stock held by the Company pursuant to the provisions of Article 178 of the Companies Act.

The cancellation of such treasury stock is subject to the approval as-is of the proposal regarding the share consolidation, to be effective as of October 15, 2025, at the Extraordinary Shareholders’ Meeting to be held on September 12, 2025, as stated in the Company’s press release issued today titled “Notice of Share Consolidation, Abolition of the Provision on Share Units and Partial Amendment of the Articles of Incorporation”

1. Class of shares to be cancelled

Common shares of the Company

2. Number of shares to be cancelled

4,265 shares (0.00% of the total number of issued shares before the cancellation)

(Note) The number of shares to be cancelled has been rounded off to the second decimal place.

3. Scheduled cancellation date

October 14, 2025

(Reference)

The total number of issued shares of the Company after the cancellation will be 43,942,075 shares. The number of shares to be cancelled stated above represents all the treasury stock held by the Company as of July 11, 2025.

End