

October 9, 2025

To all parties concerned

Name of Listed The Nippon Road Co., Ltd.

Company

Representative Toshiyuki Ishii, Representative

Director and President

(Securities Code: 1884)

Contact: Koji Osada, Executive Officer and

General Manager of the General

Affairs Department

(TEL. +81-3-4218-4891)

Notice Regarding Delisting of the Company Shares

We hereby announce that at the Extraordinary Meeting of Shareholders held on September 12, 2025, a proposal regarding share consolidation was approved as originally proposed, and as a result, the common shares of the Nippon Road Co., Ltd. (the "Company") will fall under the delisting criteria set forth in the Securities Listing Regulations of the Tokyo Stock Exchange, Inc. (the "Tokyo Stock Exchange") and will be delisted from the Prime Market of the Tokyo Stock Exchange as of October 10, 2025.

Please refer to the timely disclosure document dated September 12, 2025, titled "Notice Regarding Resolutions to Approve Share Consolidation, Abolition of the Provision on Share Units and Partial Amendment of the Articles of Incorporation."

We sincerely express our deep gratitude to our shareholders and all other stakeholders for their understanding and warm support of the Company's management over the years since its listing.

We will continue to strive to further enhance our corporate value and contribute to society, and we respectfully ask for your continued understanding and support.

-End-