

## Consolidated Statements of Cash Flows

For the years ended March 31, 2024 and 2023

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2024	2023	2024
<b>Cash Flows from Operating Activities:</b>			
Profit before income taxes .....	¥7,817	¥8,635	\$51,629
Adjustments for:			
Depreciation .....	3,628	3,451	23,961
Increase / (Decrease) in allowance for doubtful accounts .....	(8)	(30)	(51)
Increase / (Decrease) in net defined benefit liability .....	(44)	(87)	(288)
Interest and dividends income .....	(66)	(152)	(435)
Interest expenses .....	86	88	567
Loss / (Gain) on sale of investment securities .....	(3)	(2,792)	(18)
Net loss / (gain) on sale of tangible fixed assets .....	(654)	(10)	(4,323)
Loss on disposal of fixed assets .....	295	62	1,950
Loss on disposal of leased assets .....	55	42	360
Acquisition of leased assets .....	(408)	(392)	(2,695)
Decrease / (Increase) in notes and accounts receivable – trade .....	(347)	5,768	(2,291)
Decrease / (Increase) in costs of uncompleted construction contracts.....	13	18	86
Decrease / (Increase) in other inventories .....	(31)	(95)	(203)
Increase / (Decrease) in accounts payable-trade .....	(8,431)	121	(55,686)
Increase / (Decrease) in advances received on uncompleted construction contracts .....	(126)	(381)	(831)
Increase / (Decrease) in accounts payable – other .....	1,087	(510)	7,180
Others .....	(9)	136	(62)
Subtotal .....	2,854	13,872	18,850
Interest and dividends received .....	66	153	435
Interest paid .....	(86)	(88)	(564)
Income taxes paid. ....	(2,742)	(3,019)	(18,113)
Net cash provided by operating activities. ....	92	10,918	608
<b>Cash Flows from Investing Activities:</b>			
Acquisition of tangible fixed assets .....	(5,709)	(3,269)	(37,707)
Proceeds from sale of tangible fixed assets .....	1,334	17	8,812
Proceeds from sale of investment securities .....	4	4,978	25
Others .....	(833)	(1,418)	(5,506)
Net cash provided by (used in) investing activities...	(5,204)	308	(34,376)
<b>Cash Flows from Financing Activities:</b>			
Proceeds from long-term loans payable .....	3,100	1,500	20,476
Repayment of long-term loans payable .....	(100)	(3,000)	(661)
Purchase of treasury stock .....	(2)	(3)	(13)
Dividends paid .....	(2,461)	(1,846)	(16,254)
Dividends paid to non-controlling interests .....	(1)	0	(5)
Net cash provided by (used in) financing activities ..	536	(3,349)	3,543
<b>Effect of Exchange Rate Changes on Cash and Cash Equivalents .....</b>	33	49	217
<b>Increase / (Decrease) in Cash and Cash Equivalents ....</b>	<b>(4,543)</b>	<b>7,926</b>	<b>(30,008)</b>
<b>Cash and Cash Equivalents at Beginning of Year .....</b>	<b>38,129</b>	<b>30,158</b>	<b>251,844</b>
<b>Increase / (Decrease) in Cash and Cash Equivalents from newly consolidated subsidiary and exclusion of subsidiaries from consolidation .....</b>	<b>-</b>	<b>45</b>	<b>-</b>
<b>Cash and Cash Equivalents at End of Year (Note 9) .....</b>	<b>33,586</b>	<b>¥38,129</b>	<b>221,836</b>

See accompanying notes to consolidated financial statements.