The Nippon Road Co., Ltd. Non-Consolidated Statements of Changes in Net Assets For the years ended March 31, 2022 and 2021

(For the Year Ended March 31, 2022)

(Millions of Yen)

	Shareholders' equity								
	Capital surplus								
	Capital		Other	Total		Oth	er earned surplus		Total
	stock	Capital reserve	capital surplus	capital surplus	Legal reserve	Fixed assets reduction entry reserve fund	General reserve	Unappropriated retained earnings	retained earnings
Balance at the beginning of current period	¥12,290	¥14,520	¥16	¥14,536	¥3,073	¥727	¥21,365	¥25,711	¥50,876
Cumulative effects of changes in accounting policies								5	5
Restated balance at the beginning of current period	12,290	14,520	16	14,536	3,073	727	21,365	25,716	50,881
Change of items during the period									
Fixed assets reduction entry reserve fund reversal						(1)		1	-
Dividends from surplus								(2,285)	(2,285)
Net income								4,175	4,175
Acquisition of treasury stock									
Disposal of treasury stock			(16)	(16)				(1,665)	(1,665)
Items other than changes in shareholders' equity									
Total change of items during the period	-	-	(16)	(16)	-	(1)	-	226	225
Balance at the end of current period	¥12,290	¥14,520	¥-	¥14,520	¥3,073	¥726	¥21,365	¥25,942	¥51,106

	Shareholde	ers' equity	Valuation an adjust		
	Treasury stock	Total Shareholders' equity	Valuation difference on available-for-sal e securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current period	¥(1,678)	¥76,025	¥2,660	¥2,660	¥78,685
Cumulative effects of changes in accounting policies		5			5
Restated balance at the beginning of current period	(1,678)	76,029	2,660	2,660	78,690
Change of items during the period					
Fixed assets reduction entry reserve fund reversal		-			-
Dividends from surplus		(2,285)			(2,285)
Net income		4,175			4,175
Acquisition of treasury stock	(3)	(3)			(3)
Disposal of treasury stock	1,681	-			-
Items other than changes in shareholders' equity			(660)	(660)	(660)
Total change of items during the period	1,678	1,887	(660)	(660)	1,227
Balance at the end of current period	¥-	¥77,916	¥2,000	¥2,000	¥79,917

The Nippon Road Co., Ltd. Non-Consolidated Statements of Changes in Net Assets For the years ended March 31, 2022 and 2021

(For the Year Ended March 31, 2022)

(Thousands of U.S. dollar)

	Shareholders' equity								
	Capital surplus								
						Other earned surplus			
	Capital stock	Capital reserve	Other capital surplus	Total capital surplus	Legal reserve	Fixed assets reduction entry reserve fund	General reserve	Unappropriat ed retained earnings	Total retained earnings
Balance at the beginning of current period	\$100,402	\$118,621	\$130	\$118,751	\$25,101	\$5,937	\$174,536	\$210,042	\$415,616
Cumulative effects of changes in accounting policies								39	39
Restated balance at the beginning of current period	100,402	118,621	130	118,751	25,101	5,937	174,536	210,081	415,655
Change of items during the period									
Fixed assets reduction entry reserve fund reversal						(9)		9	-
Dividends from surplus								(18,669)	(18,669)
Net income								34,112	34,112
Acquisition of treasury stock									
Disposal of treasury stock			(130)	(130)				(13,602)	(13,602)
Items other than changes in shareholders' equity									
Total change of items during the period	-	-	(130)	(130)	-	(9)	-	1,850	1,841
Balance at the end of current period	\$100,402	\$118,621	\$-	\$118,621	\$25,101	\$5,928	\$174,536	\$211,931	\$417,496

	Sharehold	ers' equity	Valuation an adjust		
	Treasury stock	Total Shareholders' equity	Valuation difference on available-for-sal e securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current period	\$(13,704)	\$621,065	\$21,731	\$21,731	\$642,796
Cumulative effects of changes in accounting policies		39			39
Restated balance at the beginning of current period	(13,704)	621,104	21,731	21,731	642,835
Change of items during the period					
Fixed assets reduction entry reserve fund reversal		-			-
Dividends from surplus		(18,669)			(18,669)
Net income		34,112			34,112
Acquisition of treasury stock	(28)	(28)			(28)
Disposal of treasury stock	13,732	-			-
Items other than changes in shareholders' equity			(5,389)	(5,389)	(5,389)
Total change of items during the period	13,704	15,415	(5,389)	(5,389)	10,026
Balance at the end of current period	\$-	\$636,519	16,342	\$16,342	\$652,861

The Nippon Road Co., Ltd. Non-Consolidated Statements of Changes in Net Assets For the years ended March 31, 2022 and 2021

(For the Year Ended March 31, 2021)

(Millions of Yen)

	Shareholders' equity								
		Capital surplus							
	Capital		Other	Total	Legal reserve	Other earned surplus			Total
	stock	Capital reserve	capital surplus	capital surplus		Fixed assets reduction entry reserve fund	General reserve	Unappropriated retained earnings	retained earnings
Balance at the beginning of current period	¥12,290	¥14,520	¥16	¥14,536	¥3,073	¥728	¥21,365	¥21,361	¥46,527
Cumulative effects of changes in accounting policies									
Restated balance at the beginning of current period	12,290	14,520	16	14,536	3,073	728	21,365	21,361	46,527
Change of items during the period									
Fixed assets reduction entry reserve fund reversal						(1)		1	-
Dividends from surplus								(1,582)	(1,582)
Net income								5,931	5,931
Acquisition of treasury stock									
Disposal of treasury stock									
Items other than changes in shareholders' equity									
Total change of items during the period	-	-	-	-	-	(1)	-	4,350	4,349
Balance at the end of current period	¥12,290	¥14,520	¥16	¥14,536	¥3,073	¥727	¥21,365	¥25,711	¥50,876

	Sharehold	ers' equity	Valuation an adjust		
	Treasury stock	Total Shareholders' equity	Valuation difference on available-for-sal e securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current period	¥(1,675)	¥71,678	¥2,273	¥2,273	¥73,951
Cumulative effects of changes in accounting policies		-			-
Restated balance at the beginning of current period	(1,675)	71,678	2,273	2,273	73,951
Change of items during the period					
Fixed assets reduction entry reserve fund reversal		-			-
Dividends from surplus		(1,582)			(1,582)
Net income		5,931			5,931
Acquisition of treasury stock	(2)	(2)			(2)
Disposal of treasury stock		-			-
Items other than changes in shareholders' equity			387	387	387
Total change of items during the period	(2)	4,347	387	387	4,734
Balance at the end of current period	¥(1,677)	¥76,025	¥2,660	¥2,660	¥78,685