The Nippon Road Co., Ltd. Non-Consolidated Statements of Changes in Net Assets

For the years ended March 31, 2021 and 2020

(For the Year Ended March 31, 2021)

Balance at the end of current period

(Millions of Yen) Shareholders' equity Capital surplus Retained earnings Other earned surplus Capital Other Total Total Fixed assets Capital Legal Unappropriated retained earnings stock capital capital General retained reduction entry reserve fund reserve reserve surplus surplus reserve earnings Balance at the beginning of current ¥12,290 ¥14,520 ¥14,536 ¥3,073 period ¥16 ¥728 ¥21,365 ¥21,361 ¥46,527 Change of items during the period Fixed assets reduction entry reserve 0 fund reversal (1) 1 Dividends from surplus (1,582) (1,582) -5,931 5,931 Net income Acquisition of treasury stock Items other than changes in shareholders' equity Total change of items during the period (1) 4,350 4,349 -¥16 ¥12,290 ¥21,365

¥14,536

¥3,073

¥727

	Sharehold	ers' equity	Valuation an adjust		
	Treasury stock	Total Shareholders' equity	Valuation difference on available-for-sal e securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current					
period	¥(1,675)	¥71,678	¥2,273	¥2,273	¥73,951
Change of items during the period					
Fixed assets reduction entry reserve					
fund reversal	-	-	-	-	-
Dividends from surplus	-	(1,582)	-	-	(1,582)
Net income	-	5,931	-	-	5,931
Acquisition of treasury stock	(2)	(2)	-	-	(2)
Items other than changes in shareholders' equity	-	-	387	387	387
Total change of items during the period	(2)	4,347	387	387	4,734
Balance at the end of current period	¥(1,677)	¥76,025	¥2,660	¥2,660	¥78,685

¥14,520

(For the Year Ended March 31, 2021)

(Thousands of U.S. dollar)

¥25,711

¥50,876

	Shareholders' equity								
	Capital surplus			Retained earnings					
		Capital reserve	Other capital surplus	Total capital surplus	Legal reserve	Other earned surplus			
	Capital stock					Fixed assets reduction entry reserve fund	General reserve	Unappropriat ed retained earnings	Total retained earnings
Balance at the beginning of current period	\$111,003	\$131,145	\$144	\$131,289	\$27,751	\$6,575	\$192,964	\$192,929	\$420,219
Change of items during the period									
Fixed assets reduction entry reserve fund reversal	-	-	-	-	-	(11)	-	11	0
Dividends from surplus	-	-	-	-	-	-	-	(14,290)	(14,290)
Net income	-	-	-	-	-	-	-	53,568	53,568
Acquisition of treasury stock	-	-	-	-	-	-	-	-	-
Items other than changes in shareholders' equity	-	1	1	-	1	-	1	-	-
Total change of items during the period	-	-	-	-	-	(11)	-	39,289	39,278
Balance at the end of current period	\$111,003	\$131,145	\$144	\$131,289	\$27,751	\$6,564	\$192,964	\$232,218	\$459,497

The Nippon Road Co., Ltd. Non-Consolidated Statements of Changes in Net Assets For the years ended March 31, 2021 and 2020

	Sharehold	ers' equity	Valuation an adjust		
	Treasury stock	Total Shareholders' equity	Valuation difference on available-for-sal e securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current			***	***	
period	\$(15,129)	\$647,382	\$20,527	\$20,527	\$667,909
Change of items during the period					
Fixed assets reduction entry reserve fund reversal	-	-	-	-	-
Dividends from surplus	-	(14,290)	-	-	(14,290)
Net income	-	53,568	-	-	53,568
Acquisition of treasury stock	(22)	(22)	-	-	(22)
Items other than changes in shareholders' equity	-	-	3,499	3,499	3,499
Total change of items during the period	(22)	39,256	3,499	3,499	42,755
Balance at the end of current period	\$(15,151)	\$686,638	\$24,026	\$24,026	\$710,664

(For the Year Ended March 31, 2020)

(Millions of Yen)

	Shareholders' equity								
	Capital surplus			Retained earnings					
	Capital	Capital reserve	Other capital surplus	Total capital surplus	Legal reserve	Other earned surplus			Total
	stock					Fixed assets reduction entry reserve fund	General reserve	Unappropriated retained earnings	retained earnings
Balance at the beginning of current									
period	¥12,290	¥14,520	¥16	¥14,536	¥3,073	¥729	¥21,365	¥17,764	¥42,931
Change of items during the period									
Fixed assets reduction entry reserve									
fund reversal	-	-	-	-	-	(1)	-	1	0
Dividends from surplus	-	-	-	-	-	-	-	(1,758)	(1,758)
Net income	-	-	-	-	-	-	-	5,354	5,354
Acquisition of treasury stock	-	-	-	-	-	-	-	-	-
Items other than changes in shareholders' equity	-	-	-	-	-	-	-	-	-
Total change of items during the period	-	-	-	-	-	(1)	-	3,597	3,596
Balance at the end of current period	¥12,290	¥14,520	¥16	¥14,536	¥3,073	¥728	¥21,365	¥21,361	¥46,527

	Sharehold	ers' equity	Valuation an adjust		
	Treasury stock	Total Shareholders' equity	Valuation difference on available-for-sal e securities	Total valuation and translation adjustments	Total net assets
Balance at the beginning of current period	¥(1,673)	¥68,084	¥2,750	¥2,750	¥70,834
Change of items during the period					
Fixed assets reduction entry reserve fund reversal	-	-	-	-	-
Dividends from surplus	-	(1,758)	-	-	(1,758)
Net income	-	5,354	-	-	5,354
Acquisition of treasury stock	(2)	(2)	-	-	(2)
Items other than changes in shareholders' equity	-	-	(477)	(477)	(477)
Total change of items during the period	(2)	3,594	(477)	(477)	3,117
Balance at the end of current period	¥(1,675)	¥71,678	¥2,273	¥2,273	¥73,951